Slide 1

Pioneer Network Conference 2015

Moving a Dementia Program through Culture Change and into the Future

Jan Slot, Director of Resident Services Chris Simons, Director of Dementia Services Clark Retirement Community Grand Rapids, Michigan

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Clark Retirement Community

- * Continuum of Care
- * Two campuses
- * Five areas for persons living with dementia
- * Four hundred plus staff
- * Established in 1906
- * CARF Accreditation in Dementia and Person-centered Care

Slide 3

A Traditional Facility

- * Stuck on tradition
- * Staff directed
- * Focus on groups of people with dementia
- * Tasks key to everything that was done
- * No consistent staffing and little accountability
- * Management made all decisions

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How the culture change began

- Leadership identified a need to have a focus on those individuals living with dementia
- * Hiring a champion to focus on dementia
- * Hired consultants to get us started
- * Picked the easiest area to start. Get a win.
- Concentrated on a specific area for a year. Capturing successes and challenges and then moving to another level of care. Mentors following

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Where it began

- * Started in a secured assisted living
- * An environment that was isolated and uninviting
- * Staff with longevity
- * Staff focused on the task
- * Staff worked in silos with nurses being very isolated from the residents and staff
- * Families non-existent

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- Observations and monitors
 Learned the culture of the area and the employees
 Started with small groups and giving employees a voice
 Identified a large project to work on in each area
 Identify that the right people are in the right place
 Interview process
 Job descriptions
 Identified financial investments that were needed and potential revenue

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The Process

- * Created a vision through a Dementia Vision group focusing on:

 * Education
- * Environment
- ProgramingFamilies
- * Staffing

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EDUCATION, EDUCATION!

- * Developed a curriculum based on philosophy adopted by community
- * Investing in education for all staff
- Recognize frontline staff by sending staff out for educational experiences
- * Developing education for families and those connected to the person
- * Educating the community at large

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Don't Forget the Families

- * Listening to the family/support people prior to admission
- * Family meetings
- * Education
- * Building support
- Involving them in life at our community and decisions with next steps
- * Focus groups

Slide 10	Programming- Creation of the	
	Life Enrichment Specialist Team	
	Moving beyond Bingo Dedicated staff devoted to help us create well-being	
	Mentoring Supporting	
	* Educating	
		·
Slide 11]
	Well-being	
	Autonomy	
	Identity Security Joy	
	MeaningConnectednessGrowth	
	Dr. Allen Powers	
CINE 40		1
Slide 12	Person-centered Living	
	 Person-centered Living at Clark is being part of a community where my voice is valued, my life has purpose and I make choices about how I live every 	
	day. Clark nurtures my spirit and my need: To be well-known,	
	 To be in meaningful relationships, To feel secure and, To grow. 	
	Clark is about living residents, families, friends and staff.	

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Going Beyond our Walls

- * Support Groups
- * Presentations
- * Pathway to Caregiver Conference
- * Grand Rapids Dementia Friendly Community

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It Get's Tough, It's Not Easy

- Staying energized as a championNeed visionary peopleKeep focus on why we are here

- * Human Resources
- Turnover
 Regulations as a threat to person-centered programs and care
- * Validating what is being done is beneficial

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Don't dwell on the negative-move forward

- * We can always do better
- * Find some easy wins
- * If it does not work it does not mean it was a failure
- Get away from behind the desk and spend time with the people you are working with so that you keep focused on the individual
- * Take time to CELEBRATE!

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The Future

- * A world where person's living with memory loss feel welcomed and are treated with dignity and respect
- * A world without the word dementia
- A world where we all live together no matter what our differences are

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 "The Enduring Self in People with Alzheimer's, Getting to the Heart of Individualized Care", Sam Fazio, 2008
